

LearnSafe DoW, November 2001

- “The focus of the project is the **senior managers at the NPPs and at the corporate levels** who are responsible for strategic choices and allocation of resources.”
- “One may even in this connection introduce a concept of *management literacy* to denote managerial skills in sensing, comprehending and interpreting weak signals from their own organisation.”

Safety Problems as a Business Risk

- “...a nuclear safety problem at *any* station is a risk to the business of the [Company].”
- “In any serious case there would be regulatory intervention with major financial penalties and the ultimate threat of licence revocation, and loss of production income, remedial investment costs, and potential or actual damage to [the Company’s] reputation, *all on a massive scale.*”
- “The Directors of [the Company] might face personal penalties...”

Safety Problems as a Business Risk

- “Maintenance of nuclear safety standards ... will need attention at [the Company] Board as a primary business priority.”
- “For ... these reasons, the way nuclear safety is assured ... should be in sharp focus at the Board...”

*Quotations from “Nuclear Safety Management in Vattenfall - An Independent Peer Review”
Magnus von Bonsdorff et.al., Stockholm February 1999*

Questions

- The *top management* of corporations and companies producing nuclear power, i.e. their CEOs and their Board Members, ought to be important potential end users of the LearnSafe “product”.
- What valuable knowledge on findings, methods and tools created by the LearnSafe project should be transferred to them?
- How should this be done?